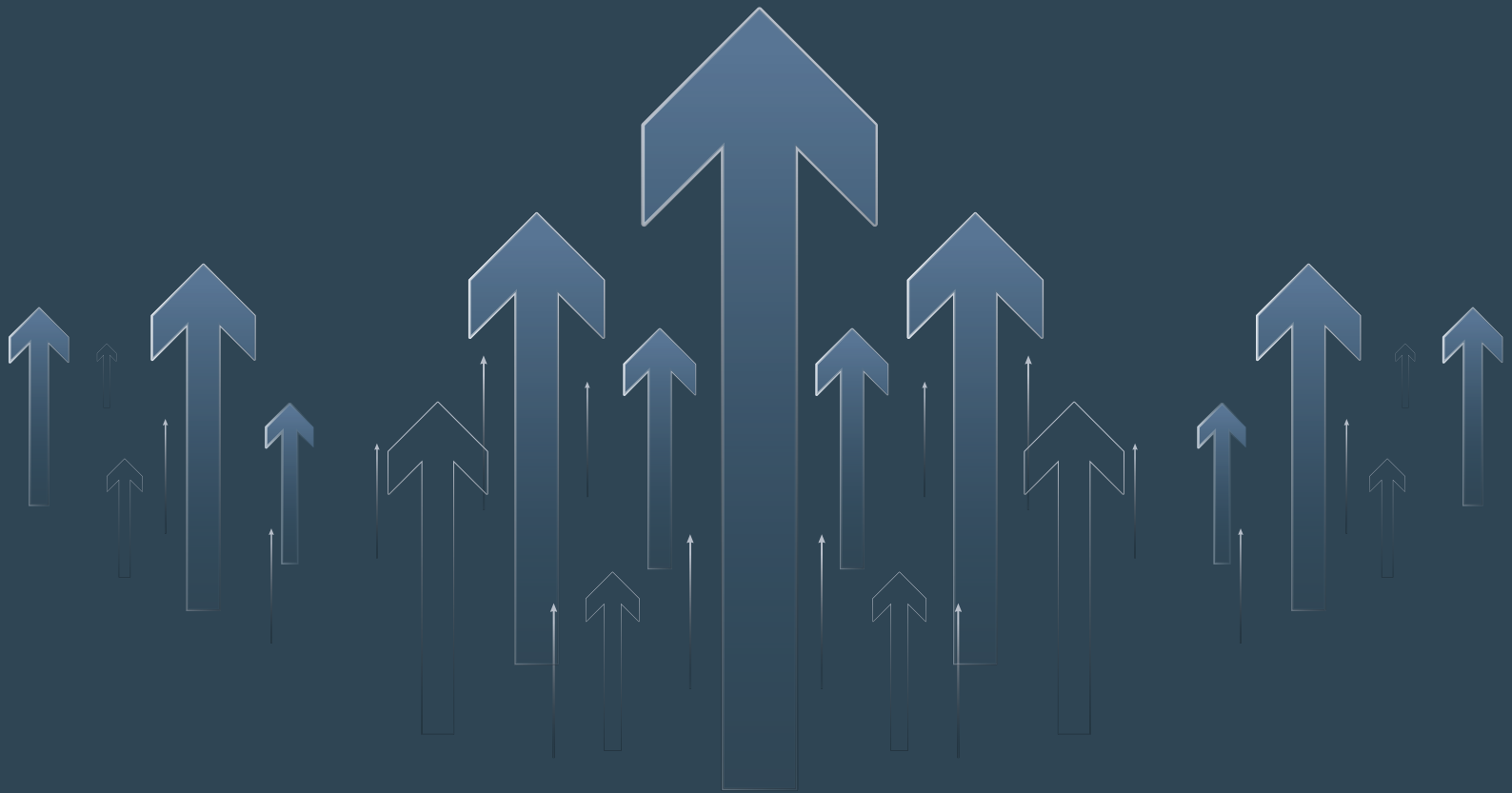


ANNUAL REPORT

& corporate
governance

2025

FOR MAZAYA
REAL ESTATE
DEVELOPMENT
Q.P.S.C.



شركة مزايا للتطوير العقاري ش.م.ع.ق.
Mazaya Real Estate Development Q.P.S.C.



HIS HIGHNESS
SHIEKH TAMIM BIN HAMAD AL THANI
EMIR OF THE STATE OF QATAR



STEADY GROWTH

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Chairman's Message



SHK. SALMAN BIN H. AL THANI
CHAIRMAN OF THE BOARD

The Board of Directors is pleased to present its report for **the financial year ended 31 December 2025**, highlighting the **key developments and achievements** realized by the Company throughout the year.

To the Esteemed Shareholders of Mazaya Real Estate Development Q.P.S.C.,

May the peace, blessings, and mercy of God be upon you,

The Board of Directors is pleased to present its report for the financial year ended 31 December 2025, highlighting the key developments and achievements realized by the Company throughout the year. During this period, the Company persisted in its efforts to enhance operational performance, execute its strategic plans, and expand its business scope. These endeavors aim to support sustainable growth and fortify the Company's position within the real estate development sector, in alignment with the State's developmental trends and the Qatar National Vision 2030.

Over the past few years, the Company has undergone a gradual transformation in its business model, shifting its primary focus from holding income-generating assets to expanding its operations to include the development and sale of residential units. Consequently, the Company has emerged as a prominent entity in the nation's real estate development sector.

This strategic shift resonates with national directives aimed at increasing non-Qatari real estate ownership and attracting foreign investment, thereby contributing to the diversification of income streams, the expansion of the customer base, and the reinforcement of sustainable growth.

In this context, the Company is preparing to hand over its first two residential projects in Lusail City, the "Vera" Tower and "Voya" Tower, over the coming months. These projects have achieved high sales rates, thanks to Allah, reflecting strong market demand and the high quality of execution.

Furthermore, 2025 witnessed the launch of the "Miran" Residential Tower in Lusail City, marking a significant addition to the Company's portfolio. The development, sale, and delivery are scheduled for completion within the next two years, further supporting the Company's expansion plans and strengthening its asset base.

As part of its strategy to expand through strategic partnerships and diversify into value-added income streams, the Company announced the development of the "Via D'oro" residential project on Qetaifan Island in collaboration with a strategic partner. This initiative bolsters the Company's market presence and is expected to enhance its financial performance in the years ahead.

As part of the Company's pursuit to enhance operational efficiency, diversify income streams, and bolster its position in the real estate market, Mazaya established a specialized facility management subsidiary, "Facilitix," approximately two years ago. Initially launched to provide facility management services for the Company's own projects, Facilitix has significantly contributed to improving operational efficiency and service quality. Building on its exceptional operational performance, Facilitix has established a solid foundation for its market presence, gradually expanding to provide facility management services to both the private and public sectors. This expansion further diversifies income sources, supports the Company's profitability, and contributes to the sustainability of its performance in the coming years.

During 2025, the Company maintained high occupancy rates across its income-generating properties. This achievement reflects stable operational performance, efficient asset management, and sustained demand for units across various projects, thereby enhancing the Company's cash flows. It further underscores the robustness of the real estate portfolio and its capacity to yield sustainable operating returns.

Looking ahead, the Company aims to continue the execution and completion of existing projects according to approved development phases. In tandem, it is evaluating new investment opportunities that align with its corporate strategy and contribute to creating sustainable value for shareholders. The Board of Directors, in collaboration with the Executive Management, will continue to work on enhancing operational and financial efficiency while staying abreast of real estate market developments to support sustainable growth over the medium and long term.

Dear Shareholders,

Following a year in which the Company's financial performance was impacted by the repercussions of a material legal case, the Company has, by the grace of Allah, successfully navigated that phase, restoring its operational stability and strengthening its financial position. The financial performance during 2025 witnessed a marked improvement, driven by the sustained operational activity of rental units, progress in project execution, and the growth in residential unit sales. This reflects a confident transition toward a more stable and growth-oriented phase.

The Company achieved revenues amounting to QAR 179 million during this period, signifying an improved performance compared to previous years. Furthermore, by the end of 2025, the Company realized a net profit of QAR 54 million, compared to total losses of (QAR 70 million) for the same period last year. Total assets reached QAR 2.57 billion, serving as a clear indicator of financial stability and a reinforced investment base.

Despite achieving profits in 2025, the accumulated losses recorded during 2024 have directly impacted the Company's accumulated loss balance. Consequently, the Company is unable to distribute cash dividends to the esteemed shareholders for the year 2025. This decision is in adherence to approved regulatory and financial frameworks and stems from a commitment to fortifying the Company's financial position and supporting the sustainability of its business in the coming period.

Distinguished Shareholders,

From this platform, on my own behalf and on behalf of my fellow members of the Board of Directors, the Executive Management, and all the Company's employees, I would like to extend my profound gratitude and appreciation to His Highness Sheikh Tamim bin Hamad Al Thani, the Amir of the State of Qatar, may Allah protect and guide him, for his continuous support of the developmental journey of our beloved nation.

I also extend my sincere thanks to my colleagues on the Board of Directors for their dedicated efforts and contributions during the past period, and to the Executive Team who led the Company's operations with a clear vision focused on stability and strategic growth. My gratitude also goes to all the Company's employees for their sincere efforts, which have had a significant impact on achieving this progress.

Furthermore, I wish to express my deep appreciation to our esteemed shareholders for their precious trust and constant support, which represents the fundamental pillar for the continued success of Mazaya Real Estate Development Q.P.S.C.

We pray to Allah to grant success to this Company and its journey for the benefit of all, and that it may continue to fulfill the aspirations of its shareholders and reinforce its standing in the years to come.

May the peace, blessings, and mercy of God be upon you,

Mission

By inspiring the highest standards of excellence, fostering growth, and working with integrity. We want to become one of the region's leading real estate development firms.

Vision

To elevate the investment and real estate environment in the region by offering quality and innovation in real estate development inspired by the Qatari culture.

Values

- SUSTAINABILITY
- TRUST
- EXCELLENCE
- QUALITY
- INNOVATION
- COMMITMENT

Board Of Directors'



Shk. Salman H. Al Thani
Chairman



Mr. Ibrahim Jaham Alkuwari
Vice Chairman



Shk. Hamad M. Al Thani
Board Member & CEO



Mr. Jamal Sherida Al Kaabi
Board Member



Shk. Tamim F. Al Thani
Board Member



Shk. Faisal H. Al Thani
Board Member



Mr. Youssef A. Alsada
Board Member



Mr. Saeed A. Abo Odeh
Board Member



Mr. Abdel Aziz A. Al Hamidi
Board Member

Fatwa & Sharia Supervision Board Report



DR. ALI MUHIUDDIN AL QARADAGHI
CHAIRMAN OF FATWA
& SHARIA SUPERVISION AUTHORITY

Dear Shareholders,
In accordance with the assignment letter, **The Fatwa and Sharia Supervision Authority of Mazaya Real Estate Development Company (Q.P.S.C.)** would like to present its annual report to you:

The Fatwa and Sharia Supervision Authority of Mazaya Real Estate Development Company (Q.P.S.C.) has monitored the principles applied and the contracts relating to the transactions and applications put forward by the company during the year ending on 31/12/2025, has also studied the subjects which were referred and answered all the relevant queries and ensured that all Sharia controls are complied with.

We have done the required supervision in order to express our opinion whether the company has abided by the provisions of Islamic Sharia, as well as decisions and specific instructions that have been issued by the Authority and in its entirety as well.

The Authority has supervised the company's business, which included the examination and review of contracts and procedures applied on the basis of examining each type of transactions, and reviewed and discussed the budget and found that its entirety is compatible with the provisions of the Islamic Sharia, which has enabled us to prepare this report for you, knowing that the responsibility for implementation of the Authority decision is on the executive management.

The Authority has calculated the percentage of Zakat on each share, knowing that payment of zakat is the responsibility of the shareholders.

And in our opinion:

A) The contracts, operations and transactions drawn up by the Company during the year ended 31/12/2025, which we have seen, have been done in consistency with the provisions and principles of Islamic Sharia.

B) The distribution of the profits and losses on the investment accounts is consistent with the basis we adopted in accordance with the provisions and principles of the Islamic sharia. As we offer this report, we express our thanks and appreciation to the Board of Directors, and the management of the company, and to all the shareholders, asking Almighty God to bless all their efforts to serve the Islamic economy and achieve development for the interest of all and to safeguard our dear country Qatar from all harm, and to increase its prosperity and security.

Peace and God's mercy and blessings be upon you,

Zakat Calculation

Praise be to Allah, prayer & peace upon the messenger of mercy to the worlds, and his family and companions and who followed his guidance until the day of judgment And ,

Dear Shareholders of Mazaya Real Estate Development Company, we would like to inform you that we have calculated the zakat due on the company for the year ending on 31\12\2025, we found that the Zakat on each share for the shareholder is only **0.00487** Qatari Riyal,

for example:

Zakat of 1000 shares X 0.00487 = 4,87 QR.

And as for the speculative and trading stocks, they should be assessed at market value, **and multiply the result by 2.5%**. This is what should be clarified.

Peace and God's mercy and blessings be upon you,

Dr. Ali Mohiuddin Al Qaradaghi
Chairman of Fatwa
& Sharia Supervision Authority

Our Projects

Voya

Through a strategic partnership between Mazaya Real Estate Development and Namaa Real Estate Development, Voya Tower has been launched on the waterfront in Lusail City. It is a luxurious residential tower distinguished by its modern design and stunning views of Lusail's waterfront and its diverse facilities.

Voya Tower provides easy access to all tourist, recreational, and service facilities in the city, and it is entirely distinguished from other buildings in the area with its exceptional exterior design. Its interior design includes numerous shared spaces, gardens, and private balconies that provide the building with magnificent views of the Lusail waterfront.

The VOYA residential tower project includes 119 residential units, ranging from apartments and chalets, offered for sale. The residential units are distinguished by their modern and practical design, and they vary from one-bedroom units to four-bedroom units. Some of them also have balconies with a wonderful view of Lusail waterfront. The tower provides comprehensive amenities such as outdoor activities, swimming pools, gym and health club, as well as direct access to the beach for recreation and marine sports. The project is scheduled to be completed in 2026.



Vera

VERA Residential Tower stands out with its modern design and panoramic view of Lusail city and its diverse amenities. It comprises 91 residential units spread across 14 floors, with an additional two penthouse floors. The residential units feature a contemporary and practical design, offering a variety of one and two-bedroom options, each with balconies providing private outdoor spaces for residents. The tower also provides comprehensive amenities, including outdoor activities, swimming pools, a fully equipped fitness club, in addition to a designated area for children's play.

The project is scheduled to be completed in the year 2026.



Miran

Miran Tower blends luxury and simplicity in a single design. With its contemporary architecture and thoughtfully crafted spaces, it offers a refined living experience that combines elegance with functionality, redefining modern city life.

With its prime location in Lusail, Miran Tower offers exceptional convenience to everything you need.

Al Meera Woqod, pharmacies, and dining options are just steps away, while Lusail University, the waterfront, and Vendome Mall are only minutes by car.



Via D'oro

Located on the prestigious Qetaifan Island, Via D'oro is a private haven that combines exclusivity with convenience. Its prime setting ensures effortless access to Qatar's most sought-after destinations.

Surrounded by luxury retail, world-class dining, and waterfront leisure, the location is designed for those who demand the very best.

Via D'oro is an exclusive gated compound of just 34 villas, ensuring privacy, prestige, and community.

Contemporary Mediterranean-inspired architecture that blends elegance with timeless appeal, each villa is designed with spacious interiors, flowing layouts, and abundant natural light to elevate everyday living into a refined experience.



Golden plaza

The Golden Plaza complex, located in the Abu Hamour area, includes 68 residential apartments and more than 70 commercial stores, including a hypermarket and many restaurants and other services, with a total area of 11,366 square meters.



Musaimeer

The Musaimeer Buildings consist of two residential buildings, where all units are two bedrooms, with a total of 60 units for both buildings.

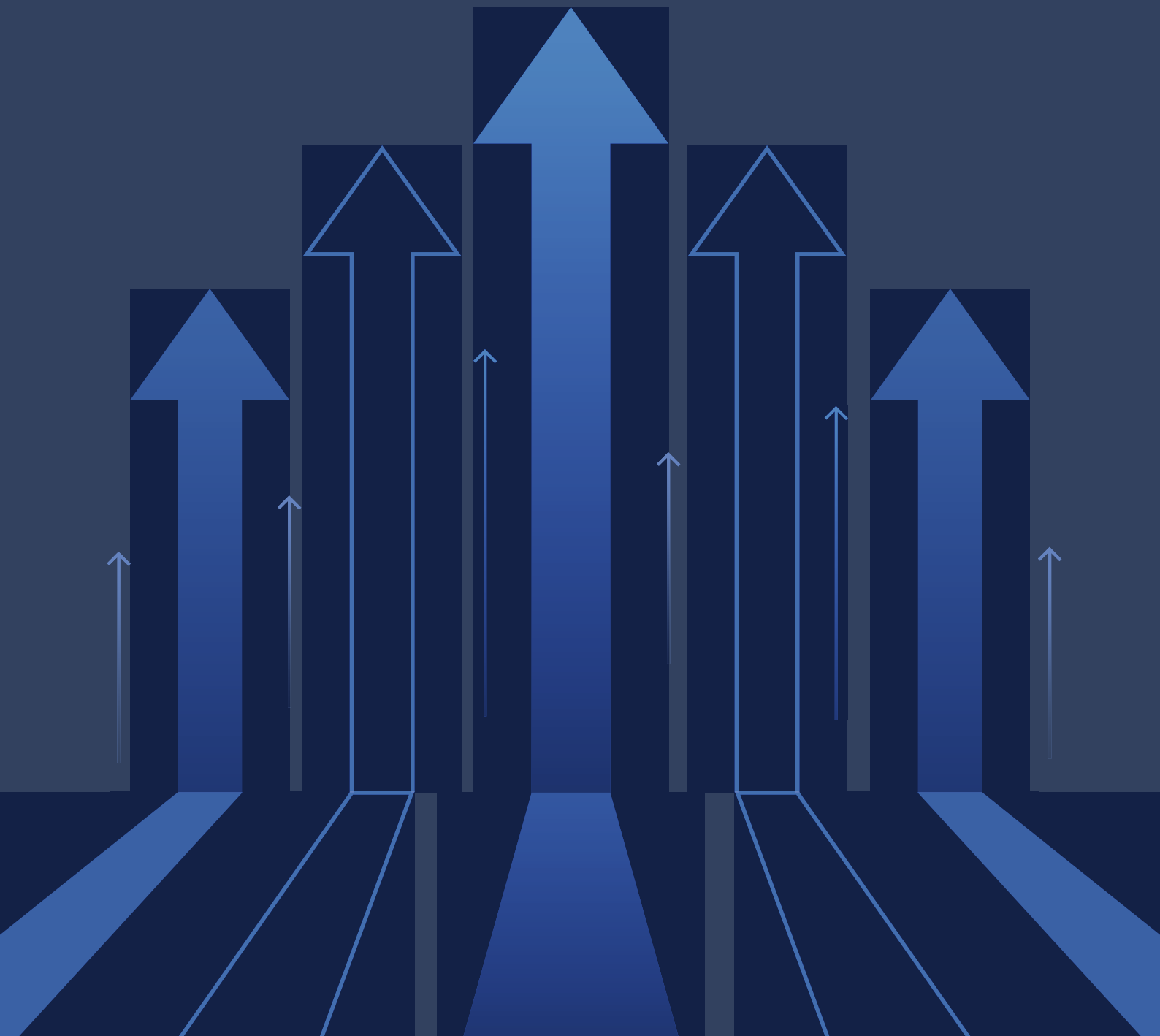


FINANCIAL REPORT

CONSOLIDATED FINANCIAL STATEMENTS
& INDEPENDENT AUDITORS' REPORT

For the year ended, 31 DECEMBER 2025

FOR MAZAYA
REAL ESTATE
DEVELOPMENT
Q.P.S.C.





Independent Auditor's Report

To the Shareholders of

Mazaya Real Estate Development Q.P.S.C.

Doha, Qatar

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Mazaya Real Estate Development Q.P.S.C. (the 'Company') and its subsidiaries (together the 'Group'), which comprise the consolidated statement of financial position as at 31 December 2025, the consolidated statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at 31 December 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), as applicable to audits of the financial statements of public interest entities, together with the ethical requirements that are relevant to our audit of the Group's consolidated financial statements in the State of Qatar, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of Investment Properties See Notes 7(e) and 10 to the consolidated financial statements

The key audit matter	How the matter was addressed in our audit
<p>We focused on this area because of the following reasons:</p> <ul style="list-style-type: none"> • Carrying value of investment properties as at 31 December 2025 amounted to QR 1,267,889,984 (2024: QR 1,265,372,585), which represents 49% (2024: 48%) of the Group's total assets, hence a material portion of the consolidated statement of financial position as at 31 December 2025. • Valuation of investment properties involves the use of significant judgements and estimates. • Sensitivity of valuations to key assumptions 	<p>Our audit procedures in this area included, among other things:</p> <ul style="list-style-type: none"> • Evaluating design and implementation and operating effectiveness of key controls over the data used in estimation of the fair value of investment properties; • Evaluating the external valuer's competence, capabilities and objectivity; • Inspecting the valuation reports and assessing whether any matters identified in them have a potential impact on the amounts recorded and / or the disclosures in the consolidated financial statements; • Agreeing the property information in the valuation reports to the underlying property records held by the Group; • Involving our own valuation specialist to assist us in the following matters: <ul style="list-style-type: none"> - assessing the consistency of the valuation basis and appropriateness of the methodology used, based on generally accepted valuation practices; - evaluating the appropriateness of the assumptions applied to key inputs such as annual income (net operating income), operating costs, capitalization rates, and market comparable data where applicable. - review the appropriateness of the valuation outcomes. • Evaluating the adequacy of the consolidated financial statement disclosures including disclosures of key assumptions, judgements and sensitivities.

Other Information

The Board of Directors is responsible for the other information. The other information comprises the information included in the Group's Annual Report but does not include the consolidated financial statements and our auditor's report thereon. Prior to the date of this auditor's report, we obtained the report of the Board of Directors which forms part of the Annual Report, and the remaining sections of the Annual Report are expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon as part of our engagement to audit the consolidated financial statements. We will perform assurance engagements on the internal controls over financial reporting and the Company's compliance with the provisions of the Qatar Financial Markets Authority's Governance Code for Listed Companies that forms part of the other information and will provide a separate assurance practitioner's conclusion thereon that will be included within the other information.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we have obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Board of Directors for the Consolidated Financial Statements

The Board of Directors is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Board of Directors.
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal Requirements

As required by the Qatar Commercial Companies Law No. 11 of 2015, whose certain provisions were subsequently amended by Law No. 8 of 2021 ("amended QCCL"), we also report that:

- i) We have obtained all the information and explanations we considered necessary for the purposes of our audit.
- ii) The Company has maintained proper accounting records and its consolidated financial statements are in agreement therewith.
- iii) We have read the report of the Board of Directors to be included in the Annual Report, and the financial information contained therein is in agreement with the books and records of the Company.
- iv) Furthermore, the Company did not hold inventories as at reporting date.
- v) We are not aware of any other violations of the applicable provisions of the amended QCCL or the terms of the Company's Articles of Association having occurred during the year which might have had a material effect on the Company's consolidated financial position or performance as at and for the year ended 31 December 2025.

1 March 2026
Doha
State of Qatar

Salim Khalil
KPMG
Qatar Auditor's Registry Number 472
Licensed by QFMA:
External Auditor's Licence No.120153

Consolidated Statement Of Financial Position

As at 31 December 2025

In Qatari Riyals	Notes	2025	2024
Assets			
Property and equipment	8	1,391,361	1,223,211
Right-of-use asset	9	878,039	1,024,891
Investment properties	10	1,267,889,984	1,265,372,585
Equity accounted investee	11	19,245,018	19,028,117
Financial assets	12	15,677,197	17,177,197
Finance lease receivable	13	952,092,696	993,240,539
Non-current assets		2,257,174,295	2,297,066,540
Development properties	14	115,359,159	45,055,578
Finance lease receivable	13	41,147,847	38,673,513
Trade and other receivables	15	50,440,575	188,675,124
Cash and cash equivalents	16	104,798,599	79,579,645
Current assets		311,746,180	351,983,860
Total assets		2,568,920,475	2,649,050,400
Equity			
Share capital	17	1,000,000,000	1,000,000,000
Legal reserve	18	30,881,273	25,475,761
Accumulated losses		(21,715,669)	(69,013,900)
Total equity		1,009,165,604	956,461,861
Liabilities			
Borrowings	19	1,341,842,946	1,357,022,485
Trade and other payables	20	-	15,306,332
Lease liabilities	9	637,453	789,342
Provision for employees' end of service benefits	21	2,627,086	2,193,387
Non-current liabilities		1,345,107,485	1,375,311,546
Borrowings	19	84,057,508	85,140,429
Lease liabilities	9	281,321	256,015
Income tax payable		500,000	-
Trade and other payables	20	129,808,557	231,880,549
Current liabilities		214,647,386	317,276,993
Total liabilities		1,559,754,871	1,692,588,539
Total equity and liabilities		2,568,920,475	2,649,050,400

These consolidated financial statements were approved by Company's Board of Directors on 1 March 2026.

Consolidated Statement Of Profit Or Loss And Other Comprehensive Income

For the year ended 31 December 2025

In Qatari Riyals	Notes	2025	2024
Operating income	22	149,333,987	139,200,982
Operating expenses	23	(17,835,419)	(19,372,412)
Gross profit		131,498,568	119,828,570
Other income	24	29,974,147	10,141,785
General and administrative expenses	25	(28,925,793)	(29,881,004)
Provision for legal settlements	20	-	(85,871,006)
Allowance for impairment of financial assets	12	(1,500,000)	(7,500,000)
Share of results of equity accounted investee	11	216,901	284,673
Operating profit		131,263,823	7,003,018
Finance costs	26	(76,708,702)	(76,993,250)
Profit / (loss) before income tax		54,555,121	(69,990,232)
Income tax expense	27	(500,000)	-
Profit / (loss) for the year		54,055,121	(69,990,232)
Other comprehensive income for the year		-	-
Total comprehensive income / (loss) for the year		54,055,121	(69,990,232)
Earnings per share			
Basic and diluted earnings per share	28	0.054	(0.070)

Consolidated Statement Of Changes In Equity

For the year ended 31 December 2025

<i>In Qatari Riyals</i>	Share Capital	Legal Reserve	Retained earnings/ Accumulated losses	Total Equity
Balance at 1 January 2024	1,000,000,000	25,475,761	25,976,332	1,051,452,093
<i>Total comprehensive loss for the year:</i>				
Loss for the year	-	-	(69,990,232)	(69,990,232)
Other comprehensive income for the year	-	-	-	-
Total comprehensive loss for the year	-	-	(69,990,232)	(69,990,232)
Dividends paid (Note 29)	-	-	(25,000,000)	(25,000,000)
Balance at 31 December 2024	1,000,000,000	25,475,761	(69,013,900)	956,461,861
Balance at 1 January 2025	1,000,000,000	25,475,761	(69,013,900)	956,461,861
<i>Total comprehensive profit for the year:</i>				
Profit for the year	-	-	54,055,121	54,055,121
Other comprehensive income for the year	-	-	-	-
Total comprehensive profit for the year	-	-	54,055,121	54,055,121
Transfer to legal reserve (Note 18)	-	5,405,512	(5,405,512)	-
Social and sports fund contribution (Note 20)	-	-	(1,351,378)	(1,351,378)
Balance at 31 December 2025	1,000,000,000	30,881,273	(21,715,669)	1,009,165,604

Consolidated Statement Of Cash Flows

For the year ended 31 December 2025

In Qatari Riyals	Notes	2025	2024
Cash flows from operating activities			
Profit / (loss) before income tax		54,555,121	(69,990,232)
Adjustments for:			
- Depreciation of property and equipment	8	456,621	387,103
- Depreciation of right-of-use asset	9	249,320	157,673
- Gain on disposal of investment properties	10	-	(1,686,408)
- Share of results of equity accounted investee	11	(216,901)	(284,673)
- Allowance for impairment of financial assets	12	1,500,000	7,500,000
- Provision for legal settlements	20	-	85,871,006
- Provision for employees' end of service benefits	21	878,894	412,098
- Profit from deposits with Islamic banks	24	(3,579,676)	(6,907,805)
- Interest expense on lease liabilities	9	60,449	46,793
- Finance income from finance lease	22	(62,026,491)	(64,352,039)
- Finance costs	26	76,648,253	76,946,457
		68,525,590	28,099,973
Changes in:			
- Finance lease receivable		100,700,000	100,699,999
- Development properties		(70,303,581)	(22,484,564)
- Trade and other receivables		138,234,549	(140,717,950)
- Trade and other payables		(118,729,702)	40,115,237
Cash generated from operating activities		118,426,856	5,712,695
Income tax paid		-	(435,238)
Employees' end of service benefits paid	21	(445,195)	(1,012,131)
Net cash from operating activities		117,981,661	4,265,326
Cash flows from investing activities			
Acquisition of property and equipment	8	(624,771)	(768,733)
Proceeds from disposal of property and equipment	8	-	993,795
Acquisition of investment properties	10	(2,517,399)	(391,129,674)
Proceeds from disposal of investment properties	10	-	24,328,500
Proceeds from disposal of asset held for sale		-	134,604,201
Profit received from deposits with Islamic banks	24	3,579,676	6,907,805
Net cash from / (used in) investing activities		437,506	(225,064,106)
Cash flows from financing activities			
Payment of lease liabilities	9	(289,500)	(184,000)
Proceeds from borrowings		38,646,016	250,000,000
Repayments of borrowings		(57,859,217)	(43,147,441)
Changes in cash at bank - restricted accounts	16	317,399	498,609
Finance costs paid		(73,697,512)	(71,839,872)
Dividends paid	29	-	(25,000,000)
Net cash (used in) / from financing activities		(92,882,814)	110,327,296
Net change in cash and cash equivalents		25,536,353	(110,471,484)
Cash and cash equivalents at 1 January		71,855,680	182,327,164
Cash and cash equivalents at 31 December	16	97,392,033	71,855,680

Notes To The Consolidated Financial Statements

For the year ended 31 December 2025

1. Reporting entity

Mazaya Real Estate Development Q.P.S.C. (the "Company") is a Qatari Public Shareholding Company incorporated in State of Qatar under commercial registration number 38173. The address of the Company's registered office is Tornado Tower, Majlis Al Taawon Street, West Bay, P.O. Box 18132, Doha, State of Qatar.

These consolidated financial statements as at and for year ended 31 December 2025 comprise the Company and its subsidiaries (together referred to as "the Group").

The Group is primarily involved in developing and managing residential compounds, real estate investment, land development for resale, construction, project management, real estate marketing, property and facility management, maintenance, and brokerage services.

Details of the Group's consolidated subsidiaries are as follows:

Name of subsidiary	Country of incorporation	Principal activities	Group effective shareholding	
			2025	2024
Qortuba Real Estate Investment Company W.L.L.	Qatar	Real estate	100%	100%
Granada Real Estate Investment Company W.L.L.	Qatar	Real estate	100%	100%
Gulf Spring for Real Estate Brokerage W.L.L. (formerly known as Gulf Spring Real Estate Investment and Development Company W.L.L.)	Qatar	Real estate brokerage	100%	100%
Facilitx Facility Management W.L.L.	Qatar	Facility management	100%	100%
Mazaya Lebanon for Tourism Development and Real Estate S.A.R.L. Lebanon	Lebanon	Real estate	100%	100%

2. Basis of accounting

These consolidated financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board.

Details of the Group's material accounting policies, including changes thereto, are included in Note 7.

3. Functional and presentation currency

These consolidated financial statements are presented in Qatari Riyal, which is the Company's functional currency. All amounts have been rounded to the nearest Qatari Riyal, unless otherwise indicated.

4. Basis of measurement

The consolidated financial statements have been prepared on the historical cost basis except for the investment properties which are measured at fair value.

5. Use of judgements and estimates

In preparing these consolidated financial statements, management has made judgments and estimates that affect the application of Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

Going concern

The Group has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

Valuation of investment properties

Investment properties are stated at fair value at each reporting date. Gains or losses arising from changes in the fair values are included in profit or loss in the period in which they arise. Fair value is determined by management using internally generated valuation models and by independent external appraisers using recognized valuation techniques. These models and techniques comprise the Direct Capitalization method and the Comparable method.

The determination of the fair value of investment properties requires the use of estimates such as future cash flows from assets (including lease income and costs, future revenue streams, capital expenditures of fixtures and fittings, any environmental matters and the overall repair and condition of the property or stabilized net operating income) and discount, capitalization and terminal capitalization rates applicable to those cash flows. These estimates are based on local market conditions existing at the reporting date. The carrying value for the Group's investment properties reflects its best estimate for the highest and best use as at the reporting date.

Techniques used for valuing investment properties

The Income Capitalization method converts anticipated future cash flow benefits in the form of rental income into present value. This approach requires estimation of normalized annual future cash inflows and application of investor yield or return requirements in the form of capitalization rates.

The Comparable method involves the comparison of the Group's investment properties to similar investment properties that have transacted within a recent time frame from which a fair value is estimated based on the price per square foot of these comparable sales.

Impairment of property and equipment and development properties

The carrying amounts of the Group's property and equipment and development properties are reviewed at each reporting date to determine whether there is any indication of impairment. If such indication exists, then an impairment test is performed by the management. The determination of what can be considered impaired, as well as the determination of recoverable amounts require management to make significant judgments, estimation and assumptions.

Useful life of property and equipment

Items of property and equipment are depreciated over their estimated individual useful lives. The determination of useful lives is based on the expected usage of the asset, physical wear and tear, and technological or commercial obsolescence, and impacts the annual depreciation charge recognized in profit or loss. Management reviews annually the useful lives of these assets. Future depreciation charge could be materially adjusted where management believes the useful lives differ from previous estimates.

Impairment of investments in associates

The Group accounts for its investments in associates under the equity method. In addition, the Group makes an annual assessment based on the available market information and the judgement to evaluate whether any indications existed for provision for impairment loss for the Group's net investment in the associate. If indication is existed, the Group would reduce its net investment to the extent of estimated recoverable value of such investment.

Distinction between property and equipment and investment properties

The Group determines whether a property qualifies as investment properties. In making its judgment, the Group considers whether the property generates cash flows largely independent of the other assets held by an entity. Property and equipment or owner-occupied properties generate cash flows that are attributable not only to the property but also to the other assets used in the production or supply process.

The Group holds properties that is held to earn rentals or for capital appreciation, so the Group has classified the whole of property as investment property. The Group provides ancillary services to the occupants of properties it holds and treats such properties as investment property as the services are insignificant to the arrangement as a whole.

Impairment of receivable

The Group uses an expected credit loss (ECL) impairment model to determine the impairment of receivables. This impairment model requires forward looking information, which is based on assumptions for the future movement of different economic drivers and how these drivers will affect each other. It also requires management to assign probability of default to various categories of receivables. Probability of default constitutes a key input in measuring the ECL and entails considerable judgement; it is an estimate of the likelihood of default over a given time horizon, the calculation of which includes historical data, assumptions and expectations of future conditions.

Lease liabilities

Management assesses whether contracts entered by the Group for renting various assets contain a lease. The lease identification, including whether or not the Group has contracted to substantially all the economic benefits of the underlying asset, may require significant judgement. Establishing the lease term may also present challenges where a contract has an indefinite term or is subject to auto renewal or there are renewal options that are unclear if they will be exercised at the option date. The extend of the lease term significantly influences the value of the lease liability and the related right-of-use asset and arriving at a conclusion sometimes requires significant judgement calls. Furthermore, once the lease term is established, management needs to estimate the future cash flows payable over the lease term and discount them using the incremental borrowing rate that a lessee would have to pay to borrow over a similar term and with a similar security the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. That also requires significant judgment and affects both the finance lease liability and the fair value of the underlying asset.

Provision for employees' end of service benefits

Management has measured the Group's provision for the end of service benefits of its employees in accordance with the provisions of the Labour Laws. Management does not perform an actuarial valuation as required by International Accounting Standard 19 "Employee Benefits" as it estimates that such valuation does not result to a significantly different level of provision. The provision is reassessed by management at regular basis, and any change to the provision for employees' end of service benefits is adjusted in the consolidated statement of profit or loss and other comprehensive income.

Other provisions and liabilities

Other provisions and liabilities are recognized in the period only to the extent management considers it probable that there will be a future outflow of funds resulting from past operations or events and the amount of cash outflow can be reliably estimated. The timing of recognition and quantification of the liability require the application of judgment to existing facts and circumstances, which can be subject to change. Since the actual cash outflows can take place in subsequent years, the carrying amounts of provisions and liabilities are reviewed regularly and adjusted to take account of changing facts and circumstances. A change in estimate of a recognized provision or liability would result in a charge or credit to consolidated statement of profit or loss and other comprehensive income in the period in which the change occurs.

6. New accounting standards or amendments for 2025 and forthcoming requirements

a) New currently effective requirements

During the year, the Group adopted the below new accounting standards and amendments as applicable, that are effective for an annual reporting period beginning on 1 January 2025.

Effective date	New standards or amendments
Effective for the year beginning 1 January 2025	· Lack of Exchangeability – Amendments to IAS 21

The application of these amendments had no material impact on the Group's consolidated financial statements.

b) New and revised standards and interpretation issued but not yet effective

A number of new accounting standards are effective for annual reporting periods beginning after 1 January 2025 and earlier application is permitted. However, the Group has not early adopted the following new or amended accounting standards in preparing these consolidated financial statements.

Effective date	New standards or amendments
Effective for the year beginning 1 January 2026	<ul style="list-style-type: none">• Classification and Measurement of Financial Instruments – Amendments to IFRS 9 and IFRS 7• Contracts Referencing Nature-dependent Electricity – Amendments to IFRS 9 and IFRS 7• Annual improvements to IFRS Accounting Standard – Volume 11
Effective for the year beginning 1 January 2027	<ul style="list-style-type: none">• IFRS 18 Presentation and Disclosure in Financial Statements• IFRS 19 Subsidiaries without Public Accountability: Disclosures• IAS 21 The Effects of Changes in Foreign Exchange Rates
Available for optional adoption / effective date deferred indefinitely	<ul style="list-style-type: none">• Sale or Contribution of Assets between an Investor and its Associate or Joint Venture – Amendments to IFRS 10 and IAS 28

IFRS 18 Presentation and Disclosure in Financial Statements

IFRS 18 will replace IAS 1 Presentation of Financial Statements and applies for annual reporting periods beginning on or after 1 January 2027. The new standard introduces the following key new requirements.

- Entities are required to classify all income and expenses into five categories in the consolidated statement of profit or loss, namely the operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present a newly defined operating profit subtotal. Entities' net profit will not change.
- Management-defined performance measures (MPMs) are disclosed in a single note in the consolidated financial statements.
- Enhanced guidance is provided on how to group information in the consolidated financial statements.

In addition, all entities are required to use the operating profit subtotal as the starting point for the consolidated statement of cash flows when presenting operating cash flows under the indirect method.

The Group is still in the process of assessing the impact of the new standard, particularly with respect to the structure of the Group's consolidated statement of profit or loss and cash flows and the additional disclosures required for MPMs. The Group is also assessing the impact on how information is grouped in the consolidated financial statements, including for items currently labelled as 'other'.

Management anticipates that other new standards and amendments will not have material impact on the consolidated financial statements of the Group in the period of initial application.

7. Material accounting policies

The Group has consistently applied the following material accounting policies to all periods presented in these consolidated financial statements, except if mentioned otherwise.

a) Basis of consolidation

i. Business combinations

The Group accounts for business combinations under the acquisition method when the acquired set of activities and assets meets the definition of a business and control is transferred to the Group. In determining whether a particular set of activities and assets is a business, the Group assesses whether the set of assets and activities acquired includes, at a minimum, an input and substantive process and whether the acquired set has the ability to produce outputs.

The Group has an option to apply a “concentration test” that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The optional concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets.

The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognised in consolidated statement of profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognized in consolidated statement of profit or loss.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity. Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognised in consolidated statement of profit or loss.

ii. Subsidiaries

Subsidiaries are entities controlled by the Group. The Group ‘controls’ an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The financial statements of subsidiaries are included in the consolidated financial statements from the date on which control commences until the date on which control ceases.

iii. Non-controlling interests

NCI are measured initially at their proportionate share of the acquiree’s identifiable net assets at the date of acquisition.

Changes in the Group’s interest in a subsidiary that do not result in a loss of control are accounted for as equity transactions.

iv. Loss of control

When the Group loses control over a subsidiary, it derecognises the assets and liabilities of the subsidiary, and any related non-controlling interest (NCI) and other components of equity. Any resulting gain or loss is recognised in profit or loss. Any interest retained in the former subsidiary is measured at fair value when control is lost.

v. Interests in equity accounted investees

The Group’s interests in equity-accounted investees comprise interests in associates. Associates are those entities in which the Group has significant influence, but not control or joint control, over the financial and operating policies.

Interests in associates are accounted for using the equity method. They are initially recognised at cost, which includes transaction costs. Subsequent to initial recognition, the consolidated financial statements include the Group’s share of the profit or loss and other comprehensive income of equity accounted investees, until the date on which significant influence or joint control ceases.

vi. Transactions eliminated on consolidation

Intra-group balances and transactions, and any unrealised income and expenses (except for foreign currency transaction gains or losses) arising from intra-group transactions, are eliminated. Unrealised gains arising from transactions with equity-accounted investees are eliminated against the investment to the extent of the Group's interest in the investee. Unrealised losses are eliminated in the same way as unrealised gains, but only to the extent that there is no evidence of impairment.

b) Foreign currency translation

Transaction and balances

Transactions in foreign currencies are translated into respective functional currencies of Group companies at the exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the exchange rate at the reporting date. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate at the date of the transaction. All differences are taken to the consolidated statement of profit or loss and other comprehensive income.

c) Revenue recognition

Rental income

Revenue from contracts under operating leases is recognized on a straight-line basis over the lease term, in accordance with IFRS 16. The lease term includes the non-cancellable period of the lease, together with any extension periods where the lessee is reasonably certain to exercise their option to renew. Lease incentives provided to tenants, such as rent-free periods, are spread evenly over the lease term, regardless of the timing of related cash flows. Amounts received from tenants as compensation for lease terminations or property dilapidations are recognized in the consolidated statement of profit or loss when they arise.

Finance income

Finance income from properties under finance leases is recognized over the lease term in accordance with IFRS 16 and IFRS 9. Finance lease income is recognized using the effective interest rate method, reflecting a constant periodic rate of return on the net investment in the lease. The lease term includes the non-cancellable period of the lease, together with any extension periods where the lessee is reasonably certain to exercise their option to renew. Revenue is recognized when the lease agreement is in place, control of the leased asset is transferred to the lessee, and it is probable that the Company will collect the amounts due. Amounts received from lessees as compensation for lease terminations or other related payments are recognized in the consolidated statement of profit or loss when they arise.

Property service income

The Group provides property management and facility management services. Revenue from providing services is recognised in the accounting period in which the services are rendered. Revenue is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be provided, because the customer receives and uses the benefits simultaneously.

Service charges and expenses recoverable from tenants

Income arising from expenses recharged to tenants is recognized in the period in which the expense can be contractually recovered. Service charges and other such receipts are included gross of the related costs in revenue, as the Group acts as principal in this respect.

d) Property and equipment

Recognition and measurement

Items of property and equipment are measured at cost, less accumulated depreciation and any accumulated impairment losses.

If significant parts of an item of property and equipment have different useful lives, then they are accounted for as separate items (major components) of property and equipment.

Any gain or loss on disposal of an item of property and equipment is recognised in profit or loss.

Subsequent expenditure

Subsequent expenditure is capitalized only if it is probable that future economic benefits associated with the expenditure will flow to the Group.

Depreciation

Depreciation is calculated to write off the cost of items of property and equipment less their estimated residual values using the straight-line method over their estimated useful lives, and is generally recognised in consolidated statement of profit or loss.

The estimated useful lives of property and equipment for the current and comparative periods are as follows:

Furniture and fixtures	3-5 years
Motor vehicles	5 years
Computer and equipment	1-3 years

Depreciation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

Derecognition

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use. Profits and losses on disposals of items of property and equipment are determined by comparing the proceeds from their disposals with their respective carrying amounts and are recognised net within consolidated statement of profit or loss.

e) Investment properties

Investment properties comprise completed property and property under construction or re-development held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, use in the production or supply of goods or services or for administrative purposes. Investment property is measured at cost on initial recognition and subsequent to the initial recognition, investment property is stated at fair value with gains or losses arising from changes in fair value included in the consolidated statement of profit or loss in the year which they arise.

Cost includes expenditure that is directly attributable to the acquisition of investment properties. The cost of self-constructed investment property includes the cost of materials and direct labour and any other costs directly attributable to bringing the investment property to a working condition for their intended use. Any gain or loss on disposal of an investment property (calculated as the difference between the net proceeds from disposal and the carrying amount of the item) is recognised in the consolidated statement of profit or loss. When an investment property that was previously classified as property, plant and equipment is sold, any related amount included in the revaluation reserve is transferred to retained earnings.

Any expenditure that results in the maintenance of property to an acceptable standard or specification is treated as repairs and maintenance and is expensed in the period in which it is incurred.

When the use of a property changes such that it is reclassified as property, plant and equipment, inventory, its fair value at the date of reclassification becomes its cost for subsequent accounting.

Transfers are made to investment properties when and only when, there is a change in use, evidenced by the end of the owner occupation or commencement of an operating lease. Transfers are made from investment or commencement of operating lease.

f) Development properties

Properties acquired, constructed or in the course of construction for sale are classified as development properties. These are stated at the lower of cost and net realisable value.

Cost principally includes the cost of the land and construction cost and all other costs which are necessary to get the properties ready for sale. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. The cost of development properties recognised in the consolidated statement of profit or loss is determined with reference to the costs incurred on the property sold to the extent of work completed.

g) Equity accounted investee

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions through representation in the Board of Directors of the investee but is not control or joint control over those policies.

The Group's investments in associates is accounted for under the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The requirements of IAS 36 are applied to determine whether it is necessary to recognise any impairment loss with respect to the Group's investment in an associate. When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with IAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with IAS 36 to the extent that the recoverable amount of the investment subsequently increases.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate. When the Group retains an interest in the former associate and the retained interest is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with IFRS 9. The difference between the carrying amount of the associate or a joint venture at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of a part interest in the associate is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities.

Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) when the associate is disposed of.

When a group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

h) Cash and cash equivalents

Cash and cash equivalents in the consolidated statement of financial position comprise of cash at banks and cash in hand and short-term deposits with a maturity of three months or less, that are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

For the purpose of the consolidated statement of cash flows, cash and cash equivalents consist of cash and short-term deposits as defined above, net of any outstanding bank overdrafts.

i) Financial instruments

i) Recognition and initial measurement

Trade receivables are initially recognised when they are originated. All other financial assets and financial liabilities are initially recognised when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

ii) Classification and subsequent measurement

Financial assets – Classification

On initial recognition, a financial asset is classified as measured at amortised cost.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost as it meets both of the following conditions and is not designated as at FVTPL.

- It is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal amount.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Financial assets – Business model assessment

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of the assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated – e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

Financial assets – Assessment whether contractual cash flows are solely payments of principal and interest

In assessing whether the contractual cash flows are SPPI, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable-rate features;
- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse features).

A prepayment feature is consistent with the SPPI criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant on initial recognition. The Group had no financial assets held outside trading business models that failed the SPPI assessment.

Financial assets – Subsequent measurement and gains and losses

Financial assets at amortised cost	These assets are subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is recognised in profit or loss.
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Financial liabilities – Classification, subsequent measurement and gains and losses

Financial liabilities are classified as measured at amortised cost or FVTPL. A financial liability is measured at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition. Financial liabilities at FVTPL are measured at fair value and net gains and losses, including any interest expense, are recognised in profit or loss. Other financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

iii) Derecognition

Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

The Group enters into transactions whereby it transfers assets recognised in its consolidated statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised.

Financial liabilities

The Group derecognises a financial liability when its contractual obligations are discharged or cancelled, or expire. The Group also derecognises a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognised at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognised in profit or loss.

iv) Offsetting

Financial assets and financial liabilities are offset and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

j) Impairment

Non-derivative financial assets

Financial instruments

The Group recognises loss allowances for ECLs on: financial assets measured at amortised cost.

The Group also recognises loss allowances for ECLs on lease receivables, which are disclosed as part of trade and other receivables.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk (i.e. the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

Loss allowances for trade receivables (including lease receivables) are always measured at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort.

This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment that includes forward-looking information.

The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 30 days past due.

The Group considers a financial asset to be in default when:

- the debtor is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realising security (if any is held), or
- the financial asset is more than 90 days past due.

Lifetime ECLs are the ECLs that result from all possible default events over the expected life of a financial instrument.

12-month ECLs are the portion of ECLs that result from default events that are possible within the 12 months after the reporting date (or a shorter period if the expected life of the instrument is less than 12 months).

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

Measurement of ECLs

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets carried at amortised cost are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or being more than 730 days past due;
- the restructuring of a loan or advance by the Group on terms that the Group would not consider otherwise;
- it is probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

Presentation of allowance for ECL in the consolidated statement of financial position

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

Write-off

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. The Group individually makes an assessment with respect to the timing and amount of write-off based on whether there is a reasonable expectation of recovery. The Group expects no significant recovery from the amount written off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

Non-financial assets

At each reporting date, the Group reviews the carrying amounts of its non-financial assets (other than investment property) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Goodwill is tested annually for impairment.

For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU.

An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount.

Impairment losses are recognised in profit or loss. They are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

k) Employees' end of service benefits

In accordance with Qatar Labour Law No. 14 of 2004 or any other countries whereby the Group redundant, it provides end of service benefits to its employees. The entitlement to these benefits is based upon the employees' final salary and length of service, subject to the completion of a minimum service period. The expected costs of these benefits are accrued over the period of employment.

With respect to the Qatari nationals, the Group makes contributions to Qatar Retirement and Pension Authority as a percentage of the employees' salaries in accordance with the requirements of respective local laws pertaining to retirement and pensions. The Group's share of contributions to these schemes are charged to consolidated statement of profit or loss in the year to which they relate.

l) Provision

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the consolidated statement of profit or loss and other comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

m) Income tax

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Taxes are calculated based on applicable tax laws or regulations in the countries in which the Group operates. Currently there is no corporate tax applicable to the Parent in the State of Qatar. However, corporate tax is applicable on subsidiaries operating inside the State of Qatar.

Income tax expense is recognized in the consolidated statement of comprehensive income except to the extent that it relates to items recognized directly in equity, in which case it is recognized in equity.

n) Leases

i. Leases – Group as a lessee

At inception of a contract, the Group assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- the contract involves the use of an identified asset – this may be specified explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset. If the supplier has a substantive substitution right, then the asset is not identified;
- the Group has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and
- the Group has the right to direct the use of the asset. The Group has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if either the Group has the right to operate the asset; or the Group designed the asset in a way that predetermines how and for what purpose it will be used.

Where it is established that the Group is a lessee, a right-of-use asset and lease liabilities are recognized at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated under the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Lease liabilities are initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the profit rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liabilities comprise the following:

- Fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

Lease liabilities are subsequently measured at amortised cost using the effective profit method.

Lease liabilities are remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, or if the Group changes its assessment of whether it will exercise a purchase, extension or termination option. When lease liabilities are remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset or is recorded in consolidated statement of profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Group recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

ii. Leases – Group as a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand alone prices. When the Group acts as a lessor, it determines at lease inception whether each lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

When the Group is an intermediate lessor, it accounts for its interests in the head lease and the sub-lease separately. It assesses the lease classification of a sub-lease with reference to the right-of-use asset arising from the head lease, not with reference to the underlying asset. If a head lease is a short-term lease to which the Group applies the exemption described above, then it classifies the sub-lease as an operating lease.

If an arrangement contains lease and non-lease components, then the Group applies IFRS 15 to allocate the consideration in the contract.

The Group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

The Group recognises lease payments received under operating leases as income on a straight line basis over the lease term as part of 'operating income'.

o) Share capital

Ordinary shares issued by the Company are classified as equity.

p) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in consolidated statement of profit or loss over the period of the borrowings using the effective profit method.

Borrowings are derecognised from the consolidated statement of financial position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in the consolidated statement of profit or loss and other comprehensive income as other income or finance costs.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Borrowing cost

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective assets. All other borrowing costs are expensed in the period they incur. Borrowing costs consist of profit and other costs that the Company incurs in connection with the borrowing of funds.

Classification of liabilities as current or Non-current and Non-current liabilities with covenants

The Group has adopted classification of liabilities as current and Non-current and Non-current liabilities with covenants (Amendments to IAS 1) from 1 January 2024. The amendments apply retrospectively. They clarify certain requirements for determining whether a liability should be capitalized as current or Non-current and require new disclosures for Non-current loan liabilities that are subject to covenants with 12 months after the reporting date.

As per the management assessment, the Group expects to comply with all the applicable covenants within 12 months after the reporting date. Accordingly, the covenants with which the Group needs to comply after the reporting date do not affect the Group's right to defer settlement of the loans at the reporting date.

q) Expense recognition

Expenses are recognized in profit or loss when a decrease in future economic benefits related to a decrease in an asset or an increase of a liability has arisen and can be measured reliably.

An expense is recognized immediately in profit or loss when an expenditure produces no future economic benefits, or when, and to the extent that, future economic benefits do not qualify or cease to qualify for recognition in the consolidated statement of financial position as an asset, such as in the case of asset impairments.

r) Earning per share

The Group presents basic and diluted earnings per share (EPS) for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to the ordinary shareholders of the parent by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to the ordinary shareholders of the parent and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares, if any.

s) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best motive.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities;
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

8. Property and equipment

In Qatari Riyals	Furniture & fixtures	Motor vehicles	Computer & equipment	Total
Cost				
Balance at 1 January 2024	65,336	342,850	3,512,599	3,920,785
Additions	438,890	100,000	229,843	768,733
Disposals	-	-	(1,243,810)	(1,243,810)
Balance at 31 December 2024	504,226	442,850	2,498,632	3,445,708
Additions	2,579	191,466	430,726	624,771
Balance at 31 December 2025	506,805	634,316	2,929,358	4,070,479
Accumulated depreciation				
Balance at 1 January 2024	42,819	182,094	1,860,496	2,085,409
Depreciation (Note 25)	78,659	63,686	244,758	387,103
Disposals	-	-	(250,015)	(250,015)
Balance at 31 December 2024	121,478	245,780	1,855,239	2,222,497
Depreciation (Note 25)	152,177	76,007	228,437	456,621
Balance at 31 December 2025	273,655	321,787	2,083,676	2,679,118
Carrying amounts				
At 31 December 2025	233,150	312,529	845,682	1,391,361
At 31 December 2024	382,748	197,070	643,393	1,223,211

9. Right-of-use asset and lease liabilities

During 2024, the Group has entered into a lease contract for a showroom used in its operations with a lease term of five years. Following are the carrying amount of the Group's right-of-use asset and the movements during the year:

	2025 QR.	2024 QR.
Cost		
Balance at 1 January	1,182,564	-
Additions	102,468	1,182,564
Balance at 31 December	1,285,032	1,182,564
Accumulated depreciation		
Balance at 1 January	157,673	-
Depreciation (Note 25)	249,320	157,673
Balance at 31 December	406,993	157,673
Carrying amount at 31 December	878,039	1,024,891

In relation to above right-of-use asset, the Group has recorded lease liabilities as below:

	2025 QR.	2024 QR.
Balance at 1 January	1,045,357	-
Additions	102,468	1,182,564
Payment of lease liabilities	(289,500)	(184,000)
Interest expense on lease liabilities (Note 26)	60,449	46,793
Balance at 31 December	918,774	1,045,357

Lease liabilities are presented in consolidated statement of financial position as follows:

	2025 QR.	2024 QR.
Current portion	281,321	256,015
Non-current portion	637,453	789,342
	918,774	1,045,357

10. Investment properties

a) Reconciliation of carrying amount

The movements in the investment properties during the year are as follows:

	2025 QR.	2024 QR.
Balance at 1 January	1,265,372,585	896,885,003
Additions	2,517,399	391,129,674
Disposals (1)	-	(22,642,092)
Balance at 31 December	1,267,889,984	1,265,372,585

(1) This represents the disposal of a land in Palm Deira Dubai during the year 2024 for net proceeds of QR 24,328,500. The Group recognized a gain of QR 1,686,408 on disposal of this investment property during the year 2024.

(2) Certain investment properties of the Group, with fair value of QR 994,133,073 at 31 December 2025 (2024: QR 993,322,373) are mortgaged to a local bank against the facilities obtained by the Group.

The investment properties comprise several completed commercial and residential buildings leased to third parties, as well as vacant lands, primarily located in the State of Qatar as follows:

	2025 QR.	2024 QR.
Completed properties	1,067,409,225	1,064,891,826
Vacant lands	200,480,759	200,480,759
Balance at 31 December	1,267,889,984	1,265,372,585

b) Amounts recognized in profit or loss

The group leases out its investment properties. The group has classified these leases as operating leases, as they do not transfer substantially all risks and rewards incidental to the ownership of the assets, except for one contract classified as a finance lease. Rental income recognized by the Group in respect of the operating leases during the year amounted to QR 71,541,134 (2024: QR 68,986,701).

c) Measurement of fair values

The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of the property being valued. This independent valuer provides the fair value of the Group's investment property portfolio at each reporting date.

The fair value measurements for all of the investment properties have been categorized as Level 3 fair value based on the inputs to the valuation technique used.

No material changes were noted in the key observable inputs compared to the prior year; consequently, the fair values of the investment properties has not materially changed during the current year. Accordingly, no change in fair values was recorded in consolidated statement of profit or loss and other comprehensive income.

Techniques used for valuing investment properties

The Income Capitalization method

The fair value of Tala residence, Al Sadd Building, Muaither Compound, Sidra Village Retail Units, Lusail University, Gold Plaza and Mesaimmer property having a carrying value of QR 1,067,409,225 (2024: QR 1,064,891,826) is determined using income capitalization approach. Under this method, the net operating income (NOI) of each property is divided by the appropriate capitalization rate. Stabilized net operating income (NOI) is computed at revenue less estimated property operating expenses.

Key unobservable inputs

	2025	2024
Monthly rental income	29-164 sqm	29-164 sqm
All risk yield – current	4% to 7.1%	4.2% to 7.1%

Market comparable method

Fair value of vacant lands having a carrying value of QR 200,480,759 (2024: QR 200,480,759) is determined using the market comparable approach, due to moderate volume of transactions involving comparable properties in the areas where they are located. Under the market comparable approach, a property's fair value is estimated based on comparable transactions. The market comparable approach is based upon the principle of substitution under which a potential buyer will not pay more for the property than it will cost to buy a comparable substitute property. The unit of comparison applied by the Group is the price per square feet (square ft).

	Estimated land value per sq ft	
	2025	2024
Plot in Qatar	650	650

11. Equity accounted investee

The Group as at the reporting dates had the following equity accounted investee:

Name of joint venture	Country of corporation	Ownership	Principal activity
Nishan Investment and Real Estate Development Company Q.P.S.C.	Qatar	11.43%	Real Estate

Movement in the equity accounted investee is as follows:

	2025 QR.	2024 QR.
Balance at 1 January	19,028,117	18,743,444
Share of results	216,901	284,673
Balance at 31 December	19,245,018	19,028,117

The summarized financial information of the Group's equity accounted investee are as follows:

	2025 QR.	2024 QR.
Current assets	28,844,202	17,900,741
Non-current assets	27,917,279	30,326,258
Current liabilities	(3,012,785)	(2,672,502)
Non-current liabilities	(34,503,678)	(26,526,380)
Net assets	19,245,018	19,028,117

	2025 QR.	2024 QR.
Share in the associate revenue and results revenues	216,901	284,673
Share of gain for the year	216,901	284,673

12. Financial assets

	2025 QR.	2024 QR.
Financial assets – at amortized cost	61,354,395	61,354,395
Less: Allowance for impairment of financial assets	(45,677,198)	(44,177,198)
	15,677,197	17,177,197

The financial asset relates to a Wakala contract of QR 65,000,000 entered into in 2009 with a GCC Investment Company through an agent. The investment company failed to settle the amount on the maturity date. In subsequent years, the Group secured multiple court rulings in its favor, including a judgment in 2011 for settlement and an additional ruling in 2019 awarding QR 15,000,000 with accrued interest. The Central Bank of Kuwait was assigned to oversee the liquidation process.

During the year, the Group recognized an additional allowance for impairment of QR 1,500,000 (2024: QR 7,500,000), reflecting uncertainty around the timing and recoverability of the remaining balance. The Group continues to monitor the recovery process closely.

13. Finance lease receivable

The Group entered into a finance lease arrangement as a lessor for the construction, maintenance and operation of residential compound with a third party. The compound is specifically constructed by the Group for leasing to the third party for a term of 21 years and will be transferred to the party at the end of the lease term.

Finance lease receivable is presented in the consolidated statement of financial position as follows:

	2025 QR.	2024 QR.
Current portion	41,147,847	38,673,513
Non-current portion	952,092,696	993,240,539
	993,240,543	1,031,914,052

The following table presents the gross and net investment in the lease.

	2025 QR.	2024 QR.
Amount receivable under finance leases:		
Year 1	100,700,000	100,700,000
Year 2	100,700,000	100,700,000
Year 3	100,700,000	100,700,000
Year 4	104,476,250	100,700,000
Year 5	105,735,000	104,476,250
Onwards	978,048,750	1,083,783,750
Gross investment in lease	1,490,360,000	1,591,060,000
Less: unearned finance income	(497,119,457)	(559,145,948)
Present value of minimum lease payments schedule	993,240,543	1,031,914,052
Impairment loss allowance (ECL)	-	-
Net investment in the lease	993,240,543	1,031,914,052

The effective interest rate contracted is approximately 6.25% (2024: 6.25%) per annum, which resulted in finance income of QR 62,026,491 (2024: QR 64,352,039). The finance lease receivable at the end of the reporting period are neither past due nor impaired.

14. Development properties

Development properties represent residential properties under development in Lusail City that are intended for sale upon completion. Costs include land acquisition, construction costs, professional fees and other directly attributable development expenditures.

During the year, the Group continued the development of the VERA residential tower and acquired a new plot of land in Al Kharayej area, Lusail City, for a total consideration of QR 17,838,453, which is intended for the development of MIRAN residential tower.

The movement in development properties during the year is as follows:

	2025 QR.	2024 QR.
Balance at 1 January	45,055,578	22,571,014
Additions	70,303,581	22,484,564
Balance at 31 December	115,359,159	45,055,578

15. Trade and other receivables

	2025 QR.	2024 QR.
Trade receivables	38,175,236	5,688,891
Prepayments	9,347,055	13,603,383
Refundable deposits	981,649	888,808
Other receivables and debit balances (1)	1,936,635	168,494,042
	50,440,575	188,675,124

(1) Other receivables and debit balances as of 31 December 2024 includes the amount of QR 167,336,694 representing amount held as bank guarantee by Rayyan bank which was settled upon the settlement of the litigation (Note 20).

16. Cash and cash equivalents

	2025 QR.	2024 QR.
Cash in hand	12,378	36,720
Cash at bank – current accounts	13,121,994	16,293,530
Cash at bank – short-term deposit accounts (1)	84,257,661	55,525,430
Cash at bank – restricted accounts (2)	7,406,566	7,723,965
Cash and bank balances	104,798,599	79,579,645
Less: Cash at bank – restricted accounts (2)	(7,406,566)	(7,723,965)
Cash and cash equivalents	97,392,033	71,855,680

(1) Short-term deposits are made for varying terms depending on the immediate cash requirements of the Group and earn profit at market rates.

(2) The restricted accounts consist of amounts held in the banks for the dividends declared but not yet claimed by the eligible shareholders.

17. Share capital

	2025 QR.	2024 QR.
Authorized, issued and fully paid:		
1,000,000,000 ordinary shares of QR 1 each (1)	1,000,000,000	1,157,625,000

(1) All shares are of same class and carry equal voting rights.

18. Legal reserve

In accordance with Qatar Commercial Companies Law No. 11 of 2015 (as amended by Law No. 8 of 2021), an amount equal to 10% of the net profit for the year is required to be transferred to a legal reserve account until such time the balance of the legal reserve account reaches 50% of paid up share capital. The legal reserve is not available for distribution, except in circumstances specified in the above mentioned Law.

During the year, the Group transferred QR 5,405,512 to the legal reserve (2024: Nil).

19. Borrowings

	2025 QR.	2024 QR.
Islamic facility (1)	765,090,481	798,498,746
Islamic facility (2)	435,769,444	440,000,000
Islamic facility (3)	239,871,908	246,912,873
Islamic facility (4)	25,466,585	-
	1,466,198,418	1,485,411,619
Less: transaction costs of refinancing	(40,297,964)	(43,248,705)
	1,425,900,454	1,442,162,914

Borrowings are presented in the consolidated statement of financial position as follows:

	2025 QR.	2024 QR.
Current portion	84,057,508	85,140,429
Non-current portion	1,341,842,946	1,357,022,485
	1,425,900,454	1,442,162,914

(1) On 30 January 2023, the Group entered into an agreement with QIB to refinance the outstanding balance of the Islamic facility with Dukhan Bank and to secure an additional loan facility. The agreement included a grace period until 31 July 2023 and carried a profit rate of QMRL less 50 Basis Points (BPs). The facility requires quarterly instalments of QR 17,000,000 and is repayable over 18 years, with the last instalment due in April 2040. The expected receipts from the Sidra real estate project are pledged as security against this facility.

(2) In 2014, the Group entered into an initial agreement with QIB to finance the Tala Residence real estate project. This facility originally required repayment in 9 annual variable instalments from the end of 2014 to 2021, with a final settlement in 2022. It carried a minimum profit rate of QMRL plus 25 Basis Points (BPs) per annum.

In 2022, the tenor was extended to a maximum of 15 years (up to 1 December 2037), with semi-annual instalments of QR 12,520,000 and a profit rate of QMRL plus 25 Basis Points (BPs).

On 22 October 2023, the Group refinanced the outstanding balance under a new agreement. The updated terms include a grace period until 1 July 2024, a profit rate of QMRL plus 25 Basis Points (BPs), and semi-annual instalments of QR 16,800,000. This facility is now repayable over 25 years, with the last instalment due in January 2049. Security for the facility includes rental income from Tala Residence and Al Sadd Buildings, with additional pledges on Gold Plaza and Mueither real estate properties.

(3) On 12 February 2024, the Group entered into a new Islamic financing agreement with Dukhan Bank to finance up to 70% of the acquisition cost of the building complex (ECQ B01 - B02) located in Lusail, which is currently serving as the Lusail University Female Campus. The loan facility amount was QR 250 million, carries a profit rate of QMRL plus 25 Basis Points (BPs), and is repayable over 25 years with no grace period. The repayment schedule consists of quarterly instalments of QR 5,075,000, and the building complex (ECQ B01 - B02) is pledged as collateral for this facility.

(4) On 4 February 2025, the Group entered into an Islamic facility agreement with Dukhan Bank in order to finance the construction and development of Vera tower - residential building in Lusail for an amount of QR 45 million. The loan facility has a grace period of 2 years and is repayable on quarterly basis over 4 years with a profit rate of QMRL plus 50 Basis Points (BPs). The Group utilized QR 25,466,585 of the total facility as of 31 December 2025. The facility is secured against the land of the Vera Tower, apart from revenue of the Vera Tower and insurance proceeds assigned in favour of the lender.

Finance costs for the year amounted to QR 76,648,253 (2024: QR 76,946,457) (Note 26).

20. Trade and other payables

	2025 QR.	2024 QR.
Trade payables	6,141,632	8,231,551
Encashment of bond (1)	-	59,827,513
Accrued expenses	32,553,116	32,158,581
Provision for legal settlements (1)	-	107,509,182
Contract liabilities (2)	69,051,801	20,958,527
Dividends payable	14,090,409	14,407,808
Provision for social and sports fund contribution (3)	1,351,378	-
Retention payable	5,887,437	3,424,935
Refundable deposits	732,784	668,784
	129,808,557	247,186,881

(1) In 2019, the Group encashed a performance bond amounting to QR 59,827,513 related to one of its projects. This amount was initially recorded as a liability, with the expectation that it would be settled upon completion of the project. Following the appeal judgement dated 26 June 2024, the Group recognized a total provision of QR 107,509,182, reflecting the estimated financial obligation arising from the legal proceedings. This amount was recorded as an accrued liability on the Group's balance sheet. However, on 30 January 2025, a final court ruling overturned the previous decision and reduced the amount payable by the Group from QR 85,871,006 to QR 67,000,000. As a result, during the year 2025, QR 18,524,905 of the previously recognized provision was reversed (Note 24). The remaining liability, including the encashed bond and adjusted provision, was settled in full and the legal dispute relating to the above case has been settled.

(2) Contract liabilities comprise amounts received from customers in advance and billings raised in respect of contracts for the sale and development of real estate, where the related performance obligations remain unsatisfied at the reporting date.

(3) The Group made an appropriation of QR 1,351,378 (2024: QR nil) to the Social and Sports Fund of the State of Qatar pursuant to the Qatar Law No. 13 of 2008.

Trade and other payables are presented in the consolidated statement of financial position as follows:

	2025 QR.	2024 QR.
Current portion	129,808,557	231,880,549
Non-current portion	-	15,306,332
	129,808,557	247,186,881

21. Provision for employees' end of service benefits

	2025 QR.	2024 QR.
Balance at 1 January	2,193,387	2,793,420
Provision made during the year (Note 25)	878,894	412,098
Payments made during the year	(445,195)	(1,012,131)
Balance at 31 December	2,627,086	2,193,387

22. Operating income

	2025 QR.	2024 QR.
Rental income	71,541,134	68,986,701
Finance income	62,026,491	64,352,039
Property service income	15,766,362	5,862,242
	149,333,987	139,200,982

23. Operating expenses

Operating expenses primarily include costs directly attributable to the Group's investment properties and service operations.

24. Other income

	2025 QR.	2024 QR.
Profit from deposits with Islamic banks	3,579,676	6,907,805
Gain on disposal of investment properties	-	1,686,408
Reversal of provision for legal settlements (Note 20 (1))	18,524,905	-
Miscellaneous income	7,869,566	1,547,572
	29,974,147	10,141,785

25. General and administrative expensesz

	2025 QR.	2024 QR.
Staff costs (1)	17,589,340	18,269,885
Legal and professional expenses (2)	2,642,184	4,624,531
Marketing and advertising	2,046,053	697,068
Rent expenses	1,446,792	1,469,192
Board of Directors' remuneration	925,000	675,000
Depreciation of property and equipment (Note 8)	456,621	387,103
Depreciation of right-of use-asset (Note 9)	249,320	157,673
Communication	181,523	245,159
Transportation	125,453	77,653
Utilities	104,396	316,500
Shariaa Board Fees	90,000	90,000
Commission expenses	89,873	1,475,455
Bank charges	237,551	572,610
Other miscellaneous expenses	2,741,687	823,175
	28,925,793	29,881,004

(1) Staff costs include a provision of QR 878,894 (2024: QR 412,098) in respect of employees' end of service benefits (Note 21).

(2) This includes fees to statutory auditors, of which QR 243,000 (2024: QR 239,000) is for the audit and review of the financial statements and QR 167,000 (2024: QR 166,500) for non-audit services.

26. Finance costs

	2025 QR.	2024 QR.
Interest expense from borrowings (Note 19)	76,648,253	76,946,457
Interest expense on lease liabilities (Note 9)	60,449	46,793
	76,708,702	76,993,250

27. Income tax expense

Based on the New Executive Regulations to the Income Tax Law No. 24 of 2018, subsidiaries and companies owned by listed entities shall now be taxable to the extent of non-Qatari shareholding in the listed company.

Therefore, the Group has recognized income tax expense in respect of the non-Qatari shareholders of Mazaya Real Estate Development Q.P.S.C. The income tax is recorded based on the effective shareholding of the non-Qatari shareholders of the Parent Company.

The income tax expense during the year is as follows:

	2025 QR.	2024 QR.
Income tax expense for the year	500,000	-

28. Earnings per share

The calculation of basic and diluted earnings per share (EPS) is arrived at by dividing the profit attributable to shareholders of the Parent Company for the year by the weighted average number of ordinary shares outstanding at the year end.

	2025 QR.	2024 QR.
Profit / (loss) for the year attributable to Owners of the Company	54,055,121	(69,990,232)
Adjusted weighted average number of outstanding shares	1,000,000,000	1,000,000,000
Basic and diluted earnings per share	0.054	(0.070)

29. Dividends

During 2024, the shareholders approved a cash dividend of QR 25 million (QR 0.025 per share with a nominal value of QR 1 each) in respect of the year ended 31 December 2023, which was paid during 2024.

No dividends were declared or distributed during the year ended 31 December 2025.

30. Related parties

Related parties represent significant shareholders, directors and key management personnel, affiliates of the Group, and entities controlled, jointly controlled or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Group's management.

a) Compensation of key management personnel

The remuneration of Board of Directors and members of key management during the year is as follows:

	2025 QR.	2024 QR.
<i>Short-term benefits</i>		
Key management remuneration	3,544,176	3,696,456
Employees' end of service benefits	106,290	96,250
	3,650,466	3,792,706

b) Board of Directors remuneration

The Group accounted for the Board of Directors remunerations relating to 2025 in the amount of QR 925,000. The payment of these remunerations is subject to the approval of the General Assembly of shareholders (2024: QR 675,000).

31. Commitments and contingent liabilities

	2025 QR.	2024 QR.
<i>Letters of guarantee</i>	-	492,000
<i>Tender bond</i>	481,031	-
	481,031	492,000

32. Financial instruments – Fair values and risk management

a) Fair value of financial instruments

Financial assets consist of financial assets, finance lease receivable, cash at banks, refundable deposits, trade receivables and other receivables. Financial liabilities consist of borrowings, lease liabilities, trade and other payables. The Fair values of financial instruments approximate their carrying values due to the short – term maturities of these instruments.

b) Risk management

The Group has exposure to the following risks from its use of financial instruments:

- Credit risk;
- Liquidity risk; and
- Market risk.

This note presents information about the Group's exposure to each of the above risks, the Group's objectives, policies and processes for measuring and managing risk.

Risk management framework

The Group's Board of Directors has overall responsibility for the establishment of oversight of the Group's risk management framework. The Group's risk management policies are established to identify and analyze risks faced by the Group, to set appropriate risk limits and controls to monitor risks and adherence to limits. Risk management policies are reviewed regularly to reflect changes in the market conditions and Group activities. The Group, through its training and management standards and procedures, aim to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations. The Group audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group's exposure to credit risk is influenced mainly by the individual characteristics of each counterparty. The Group's maximum exposure to credit risk as at the reporting date is the carrying amount of its financial assets, which are the following:

	2025 QR.	2024 QR.
Finance lease receivable	993,240,543	1,031,914,052
Financial assets	15,677,197	17,177,197
Cash at banks	104,786,221	79,542,925
Refundable deposits	981,649	888,808
Trade receivables	38,175,236	5,688,891
Other receivables	1,936,635	168,494,042
	1,154,797,481	1,303,705,915

Finance lease receivable

The Group's finance lease receivables represent amounts due from lessees under long-term lease agreements. Credit risk is managed by assessing the lessees' creditworthiness at the start of the lease and regularly monitoring payments.

An impairment analysis is performed at each reporting date based on past payment behavior, current conditions, and future expectations. However, due to the Group's strong credit assessment and the reliable payment history of lessees, no significant credit losses have been recognized on these receivables.

Financial assets

The Group's financial assets include investment. This investment is assessed for impairment at each reporting date using the Expected Credit Loss (ECL) model, which considers past events, current conditions, and future forecasts.

As of the reporting date, the Group has recognized a loss allowance of QR 45,677,198 (2024: QR 44,177,198). The Group is also involved in a legal case against a company that sponsored the Wakala investment it has invested in, and the potential impact on the recoverability of the investment is being closely monitored. Any necessary adjustments will be made as more information becomes available.

Cash at banks

The Group's cash at banks is held with a credit worthy and reputable bank. As a result, management believes that the credit risk in respect of its cash at banks is minimal.

Refundable deposits

These are with tenants and management believes that credit risk in respect of these balances is insignificant.

Trade receivables

The Group's receivables at year-end primarily consist of balances due from individual tenants and property sale advance. Customer credit risk is managed through established policies and procedures, which include the assessment of tenant credit quality prior to lease agreements. As tenants typically pay at the end of their lease period, outstanding balances are monitored regularly, and necessary follow-ups are conducted to ensure payments are collected in a timely manner.

An impairment analysis is performed at each reporting date in compliance with applicable financial reporting standards. However, as the amounts due are not material or significant, and tenants have historically settled their accounts on time, no significant provisions have been recorded.

Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. Management's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Group's reputation.

The table below summarizes the contractual maturities of the Group's financial liabilities at the reporting date. The Group's financial liabilities include future contractual profit payments.

As At 31 December 2025	Carrying amount	Less than 1 year	Contractual cash flow		Total QR.
			1 to 5 years	More than 5 years	
Trade and other payables (1)	95,171,279	95,171,279	-	-	95,171,279
Borrowings	1,425,900,454	146,681,059	629,800,000	1,295,571,905	2,072,052,964
Income tax payable	500,000	500,000	-	-	500,000
Lease liabilities	918,774	281,321	697,902	-	979,223
	1,522,490,507	242,633,659	630,497,902	1,295,571,905	2,168,703,466

As At 31 December 2024	Carrying amount	Less than 1 year	Contractual cash flow		Total QR.
			1 to 5 years	More than 5 years	
Trade and other payables (1)	214,359,516	199,053,184	15,306,332	-	214,359,516
Borrowings	1,442,162,914	144,781,451	559,942,751	1,265,065,723	1,969,789,925
Lease liabilities	1,045,357	256,015	836,135	-	1,092,150
	1,657,567,787	344,090,650	576,085,218	1,265,065,723	2,185,241,591

(1) Excluding accrued expenses, provision for social and sports fund contribution, advance from customers, and refundable deposits.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, profit rates and equity prices will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

i) Currency risk

Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not the Group's functional currency. The Group is not exposed to significant foreign exchange risk as it primarily transacts in Qatari Riyal, which is the Group's presentation currency. Management believes that the Group's exposure to currency risk is minimal.

ii) Profit rate risk

Profit rate risk arises when the fair value or future cash flows of a financial instrument will fluctuate because of changes in market profit rates. The Group's profit rate risk arises mainly from Islamic financing issued at variable rates, which expose the Group to cash flow profit rate risk.

At 31 December 2025, if profit rates on Qatari Riyal-denominated Islamic financing had been 1% (2024: 1%) higher/lower with all other variables held constant, post-tax profit for the year would have been QR 14,259,005 (2024: QR 14,421,629) lower/higher, mainly as a result of higher/lower profit charge on floating rate Islamic financing. Therefore, management monitors the profit rate fluctuations on a continuous basis and acts accordingly.

Capital management

The primary objective of the Group's capital management is to ensure that it maintains a strong capital base in order to support its business and to sustain future development of the business. Management monitors its capital structure and makes adjustments to it in light of economic conditions.

The Group monitors capital using a gearing ratio, which is calculated as net debt divided by total capital. The debt is calculated as total borrowings (non-current and current borrowings and bank overdrafts as shown on the consolidated statement of financial position) less cash and cash equivalents (excluding bank overdrafts). The total capital is calculated as "equity" as shown on the consolidated statement of financial position plus net debt.

	2025 QR.	2024 QR.
Borrowings (Note 19)	1,425,900,454	1,442,162,914
Less: Cash and cash equivalents (Note 16)	(97,392,033)	(71,855,680)
Net debt	1,328,508,421	1,370,307,234
Total equity	1,009,165,604	956,461,861
Total capital	2,337,674,025	2,326,769,095
Gearing ratio	56.83%	58.89%

The Group's capital management policy has remained unchanged since the previous year as there has been no significant change in the gearing ratio. The Group is not subject to any externally imposed capital requirements.

33. Segment information

The Group operates in a single reportable segment, which is the investment, development, and operations of real estate properties. All activities and significant non-current assets are based in the State of Qatar, with revenue generated entirely within the country. During the reporting period, revenue from a limited number of major customers individually accounted for more than 10% of the Group's total revenue.

34. Comparative figures

The comparative figures for the previous year have been reclassified, where necessary, in order to conform to the current year's presentation. Such reclassifications do not affect the previously reported net profits, gross assets and equity.

35. Subsequent events

There were no significant events after the reporting date which have a bearing on the understanding of these consolidated financial statements.